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Securities code: 6915

March 10, 2025

(Date of commencement of measures for electronic provision: March 5, 2025)

To Shareholders with Voting Rights:

Mitsuaki Koike Chairman and President CHIYODA INTEGRE CO., LTD. 1-1 Nibancho, Chiyoda-ku, Tokyo, Japan

# NOTICE OF CONVOCATION OF THE 69TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

We would like to express our appreciation for your continued support and patronage.

You are hereby notified of the 69th Ordinary General Meeting of Shareholders of CHIYODA INTEGRE CO., LTD. (the "Company"). The meeting will be held for the purposes as described below.

When convening this General Meeting of Shareholders, we will provide information electronically and thus post matters subject to the electronic provision measures as "NOTICE OF CONVOCATION OF THE 69TH ORDINARY GENERAL MEETING OF SHAREHOLDERS" on the websites below on the Internet.

The Company's website (https://www.chiyoda-i.co.jp)

In addition to the above, the matters are also posted on the website below on the Internet.

Tokyo Stock Exchange website (https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show)

Please access the Tokyo Stock Exchange website above, enter and search the Company's name or securities code, and select "Basic information," then "Documents for public inspection/PR information" to see matters subject to the electronic provision measures.

If you do not attend the meeting, you can exercise your voting rights in writing. Please review the Reference Documents for the General Meeting of Shareholders and exercise your voting rights by 5:30 p.m. on Thursday, March 27, 2025, Japan time.

1. Date and Time: Friday, March 28, 2025 at 10:00 a.m. Japan time

(Reception begins at 9:30 a.m.)

2. Place: Hall 'PRIMAVERA,' 4th floor of Dai-Ichi Hotel Tokyo located at

1-2-6 Shimbashi, Minato-ku, Tokyo, Japan

3. Meeting Agenda:

Matters to be reported: 1. Business Report, Consolidated Financial Statements for the Company's 69th

Fiscal Year (January 1, 2024 - December 31, 2024) and results of audits by the Accounting Auditor and the Audit & Supervisory Board of the Consolidated

Financial Statements

2. Non-consolidated Financial Statements for the Company's 69th Fiscal Year

(January 1, 2024 - December 31, 2024)

Proposal to be resolved:

Proposal 1: Appropriation of Surplus Election of Eight (8) Directors

**Proposal 3:** Election of One (1) Substitute Audit & Supervisory Board Member

**Proposal 4:** Election of Accounting Auditor

# 4. Matters decided upon convocation

- (1) Among all the matters subject to the electronic provision measures, the System to Ensure the Appropriateness of Business Operations, the Outline of the Operation of the System to Ensure the Appropriateness of Business Operations, the Basic Policy Regarding Control on Stock Companies, Consolidated Statement of Changes in Equity, Notes to the Consolidated Financial Statements, Non-consolidated Statement of Changes in Equity and Notes to the Non-consolidated Financial Statements are not included in the paper copy sent to shareholders (including the paper copy sent to shareholders who have requested it) in accordance with provisions of laws and regulations as well as Article 15 of the Company's Articles of Incorporation. Therefore, the said paper copy comprises a portion of the documents that were audited by the Audit & Supervisory Board Members and the Accounting Auditor when preparing the Audit Report.
- (2) If you do not indicate your vote of approval or disapproval of proposals on the Voting Rights Exercise Form, you will be deemed to have approved the proposals.

When attending the meeting, please submit the Voting Rights Exercise Form at the reception. Should matters subject to the electronic provision measures require revisions, details of the revisions will be posted on each website on which the matters are published.

Please be advised that there will be no souvenirs for attending shareholders.

# Reference Documents for the General Meeting of Shareholders

# **Proposals and References**

# **Proposal 1:** Appropriation of Surplus

The Company considers profit returns to shareholders an important management task. To that end, the Company's basic policy for distribution of profit to shareholders for the three years from the fiscal year ended December 31, 2022 to the fiscal year ended December 31, 2024 is (1) aiming for a dividend payout ratio of 50% or more and (2) repurchasing own shares flexibly with the aim of achieving a total payout ratio of 120%, while considering the level of stock prices, market environment and other factors. The basic policy is mindful of the improvement of the Company's return on equity (ROE).

Based on this policy, the Company proposes the year-end dividend for this fiscal year to be ¥160 per share as follows, taking into comprehensive consideration the business results and the business environment for this fiscal year.

- (1) Type of dividend: Cash
- (2) Matters regarding the allocation of dividend to shareholders and the total amount thereof: ¥160 per share of common stock of the Company Total amount: ¥1,608,433,280
- (3) Effective date of distribution of surplus: March 31, 2025

#### Election of Eight (8) Directors **Proposal 2:**

The term of office of all eight (8) Directors will expire at the conclusion of this meeting. Accordingly, the Company proposes the election of eight (8) Directors.

The candidates for Director are as follows.

No.	Nar	me	Current positions in the Company	Attendance at Board of Directors meetings
1	Reappointment Male	Mitsuaki Koike	Chairman and President	100% (13 out of 13 meetings)
2	Reappointment Male	Takumi Murasawa	Director, Senior Managing Executive Officer	100% (13 out of 13 meetings)
3	Reappointment Male	Isao Murata	Director, Managing Executive Officer	100% (13 out of 13 meetings)
4	Reappointment Male	Tomoharu Tsuji	Director, Executive Officer	100% (13 out of 13 meetings)
5	Reappointment Male	Junichi Inaba	Director, Executive Officer	100% (13 out of 13 meetings)
6	Reappointment Male Outside Independent Director	Osamu Mashimo	Outside Director	100% (13 out of 13 meetings)
7	Reappointment Male Outside Independent Director	Masanori Takemoto	Outside Director	100% (10 out of 10 meetings)
8	Reappointment Female Outside Independent Director	Yumi Terada	Outside Director	100% (10 out of 10 meetings)

No. 1	Mitsu	aki Koike	ki Koike Date of birth: January 5, 1951 Reappointment M					
Attendance at Board of Directors meetings: 100% (13 out of 13 meetings)			:	Number of shares of the 93,951 shares	Company held:			
Career su	ımmary,	positions, respons	ibilities and s	ignificant concurrent po	ositions			
March 19	69	Joined the Con	npany					
Septembe	September 1982 Seconded to CHIYOD		HIYODA FEI	LT CO. (S) PTE. LTD. (pr	resently CHIYODA INTEGRE			
		CO. (S) PTE. I	LTD.)					
Septembe	r 1990	Managing Dire	ector, CHIYO	DA FELT CO. (S) PTE. I	LTD.			
Novembe	r 1999	Director, the C	ompany					
Novembe	r 2001	Managing Director						
November 2002 President								
March 2017 Chairman								
March 20	21	Chairman and	President (to p	present)				

### Reasons for selection as a candidate for Director

Mr. Mitsuaki Koike has served as President, leading the operation of the Group. In his role as Chairman, he has performed his duties by leveraging his insight and overseas experience in business overall and strengthening the Company's governance structure. The Company expects that Mr. Koike can further strengthen the effectiveness of the decision-making in a severe operational environment and the supervisory functions of its Board of Directors and so proposes his re-election as a Director.

No. 2	Takun	ni Murasawa Date of bii	th: July 21, 1960 Reappointment Male
Attendance at Board of Directors meetings: 100% (13 out of 13 meetings)			Number of shares of the Company held: 11,000 shares
Career su	ımmary, p	oositions, responsibilities and s	ignificant concurrent positions
March 19	83	Joined the Company	
Septembe	r 2005	General Manager, Japan Bus	siness
November 2006 Director			
September 2010 General Manager, Development		General Manager, Developm	nent Center
September 2011 General Manager, Tokyo Bi		General Manager, Tokyo Bra	anch
November 2011 Managing Director			
Septembe	r 2012	General Manager, Kanto Bra	nnch
January 2	019	General Manager, Overseas	Department
March 2021 Director, Managing Executiv		Director, Managing Executive	ve Officer
January 2	023	General Manager, Product D	Development Department (to present)
March 202	23	Director, Senior Managing E	Executive Officer (to present)

# Reasons for selection as a candidate for Director

Since joining the Company, Mr. Takumi Murasawa has managed the business both in Japan and overseas, particularly in the sales department, and has driven initiatives with his abundant experience and a broad personal network. The Company expects that by leveraging the assets he has cultivated thus far, he can promote the expansion of new business domains that will lead to enhancing the Group's corporate value. Therefore, the Company proposes his re-election as a Director.

No. 3	Isao Murata	Date of birth: August 12, 1962	Reappointment Male
Attendance at Board of Directors meetings: 100% (13 out of 13 meetings)		Number of shares of the C 4,580 shares	Company held:
Career su	ımmary, positions, respoi	sibilities and significant concurrent po	ositions
March 19	85 Joined the Co	ompany	
September 2012 General Manager, Finance		ager, Finance and Accounting Departmen	nt (to present)
October 2015 Audit & Supervisory Bo		ervisory Board Member, SUNFELT CO.,	, LTD.
March 2017 Director, the Company		Company	
March 20	21 Director, Exe	cutive Officer	
March 2023 Director, Managing Execut		naging Executive Officer (to present)	
January 2	024 General Man	ager, Administration Division (to present	t)

#### Reasons for selection as a candidate for Director

Since joining the Company, Mr. Isao Murata has cultivated abundant experience across an array of different functions, and is well versed in the Group's business. In particular, he has delivered considerable results while supervising the operations of the Company's administrative department. The Company believes that he is qualified with his abundant experience and achievements to further enhance its governance structure, and therefore proposes his re-election as a Director.

No. 4	Tomoharu Tsuji	Date of birth: May 5, 1959	Reappointment Male	
Attendance at Board of Directors meetings: 100% (13 out of 13 meetings)		Number of shares of the C 1,100 shares	ompany held:	
Career summary, positions, responsibilities and significant concurrent positions				
April 1982 Joined RIVER ELETEC CO		ELETEC CORPORATION		
June 2003 Director and Executive General Manager, Sales Division		ion		
September 2007 Joined the Company				
March 2015 General Manager, Sales Department, Kanto Branch				
March 2017 Director				
March 2017 General Manager, Sales Department (to present)				
March 2021 Executive Officer		eer		
March 2023 Director, Executive Officer (to present)				

#### Reasons for selection as a candidate for Director

Mr. Tomoharu Tsuji has taken responsibility to expand multiple different business domains to enhance the Company's business results through leveraging his abundant experience and broad insight in the Company's sales department. The Company expects that by leveraging these achievements, he will support further growth of the Company's domestic business. Therefore, the Company proposes his re-election as a Director.

No. 5	Junichi Inaba	Date of bir	th: September 2, 1959	Reappointment Male	
Attendance at Board of Directors meetings: 100% (13 out of 13 meetings)			Number of shares of the Company 900 shares	held:	
Career su	ımmary, positions, respo	nsibilities and s	ignificant concurrent positions		
April 198	2 Joined NEC	Corporation			
April 2002 Seconded to NEC Electron		NEC Electronic	s Hong Kong Ltd. as President		
June 2008 General Manager, Seco		ager, Second Sa	econd Sales Division, NEC Electronics Corporation (presently		
	Renesas Ele	etronics Corpora	ition)		
January 2	011 Joined Shink	o Shoji Co., Ltd	l.		
June 2011	Director				
April 201	5 Managing D	irector			
October 2022 Advisor, the Compar		Company			
March 20	23 Outside Dire	ector			
March 20	24 Director, Ex	ecutive Officer,	General Manager, Overseas Depa	artment (to present)	

#### Reasons for selection as a candidate for Director

Mr. Junichi Inaba has cultivated abundant experience as a person responsible for sales in Japan and overseas at a number of different listed electronic components businesses and has established a broad personal network. With his experience as a corporate manager, he has been working actively on initiatives that have enhanced the Company's business results. The Company expects that he will play even more active roles and therefore proposes his re-election as a Director.

No. 6	Osamu Mashimo	Date of birth: July 13, 1963	Reappointment Male Outside Independent Director	
Attendance	e at Board of Directors meetings:	Number of shares of		
100% (13	out of 13 meetings)	- shares		
Career su	ımmary, positions, responsibil	ities and significant concurre	nt positions	
April 198	6 Joined Takara Co.,	, Ltd. (presently TOMY COMI	PANY, LTD.)	
June 200	Board Director			
March 20	06 Board Director, TO	OMY COMPANY, LTD.		
June 2012	Senior Managing 1	Director, Head of Toy Business	s HQ	
November 2015 Outside Director, the Compa		the Company (to present)		
February	February 2016 Representative, Office Mashimo (to present)			
Reasons	Reasons for selection as a candidate for Outside Director and expected roles			

Mr. Osamu Mashimo has experience in corporate management at a listed company and operational experience in manufacturing. The Company proposes his re-election as an Outside Director of the Company since he has provided appropriate recommendations to the Board of Directors, expressed useful opinions that will lead to enhancing corporate governance, and offered advice on how to foster relationships with business partners. His term of office as an Outside Director of the Company will be nine (9) years and four (4) months at the conclusion of this meeting.

No. 7	Masanori Takemoto Date of birth: November 6, 1959  Reappointment Male Outside Independent Director	
	e at Board of Directors meetings: Out of 10 meetings)  Number of shares of the Company held: - shares	
Career su	ummary, positions, responsibilities and significant concurrent positions	
April 198	2 Joined The Daiwa Bank, Ltd. (presently Resona Bank, Limited)	
July 1989	Joined Tokyo Small and Medium Business Investment & Consultation Co., Ltd.	
July 2005 General Manager, Business Department No. 1		
April 200	7 General Manager, General Affairs and Corporate Planning Department	
June 2010	Executive Officer, General Manager, General Affairs and Corporate Planning	
	Department	
June 2011	Director	
June 2018	Managing Director	
March 20	Outside Director, the Company (to present)	
June 2024	Audit & Supervisory Board Member, Tokyo Small and Medium Business	
	Investment & Consultation Co., Ltd. (to present)	

#### Reasons for selection as a candidate for Outside Director and expected roles

Mr. Masanori Takemoto has cultivated abundant knowledge through his professional career thus far and possesses experience in corporate management at a policy implementation organization. In the expectation that he will provide appropriate guidance to the decision-making process of its Board of Directors in the form of advice and recommendations from a fair and objective perspective, the Company proposes his re-election as an Outside Director of the Company. His term of office as an Outside Director of the Company will be one (1) year at the conclusion of this meeting.

No. 8	Yumi T	erada Date of b	irth: August 28, 1958	Reappointment Female Outside Independent Director
Attendance at Board of Directors meetings:			Number of shares of the Co	ompany held:
100% (10 c	out of 10 mee	etings)	— shares	
Career su	ımmary, po	ositions, responsibilities and	significant concurrent po	sitions
April 198	2	Joined The Sumitomo Trus	t and Banking Co., Ltd. (pro	esently Sumitomo Mitsui
		Trust Bank, Limited)		
April 1988 Joined Kawaijuku Educatio		onal Institution		
April 1996 Joined Manpower Japan Co.		o., Ltd. (presently Manpowe	erGroup Co., Ltd.)	
December 1999 Joined Japan Third Party Co		o., Ltd. (presently JTP Co.,	Ltd.)	
April 200	0	General Manager, Education	n Division	
April 200	1	Executive Officer		
March 20	03	Executive Consultant, Prof	ile Career Co., Ltd.	
April 200	7	Established Human Resour	ce Respect Corporation, Re	presentative Director (to
present)				
January 2014 Established Coaching Platfor		orm Inc., Representative Di	rector (to present)	
March 20	24	Outside Director, the Comp	oany (to present)	
Daggang	Descent for selection as a condidate for Outside Director and expected relac			

#### Reasons for selection as a candidate for Outside Director and expected roles

Ms. Yumi Terada not only has extensive knowledge and professional skills concerning human resource development aimed at revitalizing organizations, but also possesses experience as a corporate manager. In the expectation that she will provide appropriate opinions and advice from an objective perspective, the Company proposes her re-election as an Outside Director of the Company. Her term of office as an Outside Director of the Company will be one (1) year at the conclusion of this meeting.

#### (Notes)

- 1. There are no special interests between each candidate and the Company.
- 2. Each of Mr. Osamu Mashimo, Mr. Masanori Takemoto and Ms. Yumi Terada is a candidate for Outside Director.
- 3. The Company has registered Mr. Osamu Mashimo, Mr. Masanori Takemoto and Ms. Yumi Terada as independent directors prescribed by the Tokyo Stock Exchange.
- 4. The Company has entered into an agreement with Mr. Osamu Mashimo, Mr. Masanori Takemoto and Ms. Yumi Terada to limit their liability pursuant to Article 427, Paragraph 1 of the Companies Act. The

- maximum amount of liability pursuant to the agreement is the minimum amount stipulated by laws and regulations. In case of re-election of each of Mr. Osamu Mashimo, Mr. Masanori Takemoto and Ms. Yumi Terada, the agreement will continue to be effective.
- 5. The Company has entered into a directors and officers liability insurance (D&O Insurance) contract with an insurance company. The insurance covers any damages that may result from the Directors and Officers being liable for the performance of their duties or being subject to a claim for the pursuit of such liability. However, the above insurance contract does not cover claims for damages caused by intent or gross negligence. The insurance premiums will be fully paid by the Company in accordance with the resolution of the Board of Directors, and if the candidates assume the office of Director, they will be insured under the insurance contract.

(Reference) Skill Matrix of Directors and Officers after the Conclusion of This General Meeting of Shareholders

Name	Position in the Company	Corporate management	Industry knowledge	Global business	Finance and accounting	Compliance	HR and labor management
Mitsuaki Koike	Chairman and President Male	0	0	0		0	
Takumi Murasawa	Director, Senior Managing Executive Officer Male	0	0	0		0	
Isao Murata	Director, Managing Executive Officer Male		0		0	0	0
Tomoharu Tsuji	Director, Executive Officer Male		0			0	
Junichi Inaba	Director, Executive Officer Male	0	0	0		0	
Osamu Mashimo	Outside Director Male Outside Independent Director	0				0	
Masanori Takemoto	Outside Director Male Outside Independent Director	0			0	0	
Yumi Terada	Outside Director Female Outside Independent Director	0				0	0
Takafusa Hayashi	Audit & Supervisory		0			0	0
Kimio Miseki	Outside Audit & Supervisory Board Member Male Outside Independent Director				0	0	
Shinya Kijima	Outside Audit & Supervisory Board Member Male Outside Independent Director	0			0	0	

<sup>\*</sup> The above table does not indicate all of the skills possessed by each Director and Officer.

# **Proposal 3:** Election of One (1) Substitute Audit & Supervisory Board Member

To prepare for cases where the number of Audit & Supervisory Board Members falls below the minimum number of three (3) required by applicable laws and regulations, the Company proposes the election of one (1) substitute Audit & Supervisory Board Member in advance.

Consent has been obtained from the Audit & Supervisory Board regarding the submission of this proposal.

The candidate for substitute Audit & Supervisory Board Member is as follows.

Takanori Iitsuka		Date of bir	th: January 13, 1975	Outside  Male Independent Director
			Number of shares of the C	ompany held:
			- shares	
Career summary, positions and significant concurrent positions				
December 2001 Registered as judi		icial scriver	ner	
February 2002 Partner, Harada Judicia		udicial Scri	vener Office	
February 2006 Established Iitsuka & Matsud			da Judicial Scrivener Offi	ce
March 2007	Established Judic	ial Scrivene	er Corporation Iitsuka & I	Matsuda Office (presently
Judicial Scrivener Corpor present)		r Corporation	on Iitsuka Legal Partners)	, Representative Partner (to
February 2021 Outside Director, Hurray Ho		Hurray Ho	ldings Inc. (to present)	
February 2023	Outside Audit &	Supervisory	Board Member, the Com	npany

#### Reasons for selection as a candidate for substitute Outside Audit & Supervisory Board Member

Mr. Takanori Iitsuka has knowledge and operational experience in corporate legal affairs as a Representative Partner of a judicial scrivener corporation. The Company believes that he is effectively conducting auditing functions and therefore proposes his election as a substitute Outside Audit & Supervisory Board Member. Although he has not been directly involved in corporate management, for the above reason, the Company believes that he can appropriately fulfill his duties as an Outside Audit & Supervisory Board Member.

#### (Notes)

- 1. There are no special interests between the candidate for substitute Audit & Supervisory Board Member and the Company.
- 2. Mr. Takanori Iitsuka is a candidate for substitute Outside Audit & Supervisory Board Member. He satisfies the requirements for independent auditors prescribed by the Tokyo Stock Exchange.
- 3. In case Mr. Takanori Iitsuka assumes office as an Outside Audit & Supervisory Board Member, the Company will enter into an agreement with him to limit his liability pursuant to Article 427, Paragraph 1 of the Companies Act. The maximum amount of liability pursuant to the agreement is the minimum amount prescribed by applicable laws and regulations.
- 4. The Company has entered into a directors and officers liability insurance (D&O Insurance) contract with an insurance company. The insurance covers any damages that may result from the Directors and Officers being liable for the performance of their duties or being subject to a claim for the pursuit of such liability. However, the above insurance contract does not cover claims for damages caused by intent or gross negligence. The insurance premiums will be fully paid by the Company in accordance with the resolution of the Board of Directors, and if the candidate assumes the office of Audit & Supervisory Board Member, he will be insured under the insurance contract.

# **Proposal 4:** Election of Accounting Auditor

The Company's Accounting Auditor, ASKA & Co., will retire upon the expiration of its term at the conclusion of this meeting. Accordingly, based on the decision of the Audit & Supervisory Board, the Company requests the election of Avantia GP as the new Accounting Auditor.

The submission of this proposal is based on the decision made by the Audit & Supervisory Board.

The Audit & Supervisory Board selected Avantia GP as the candidate, determining that it qualifies as the Company's Accounting Auditor after a comprehensive evaluation of factors such as scale, quality control, professional ethics, audit system independence, audit fees, and other attributes of the audit firm.

The candidate for Accounting Auditor is as follows.

(as of February 1, 2025)

Avantia GP	
Principal Office Osaka Office Fukuoka Office Sapporo Office	3-8, Sanban-cho, Chiyoda-ku, Tokyo 2-3-13, Azuchi-machi, Chuo-ku, Osaka-shi, Osaka 3-4-25, Hakata-ekimae, Hakata-ku, Fukuoka-shi, Fukuoka 4-1-7, Kita 4-jo Nishi, Chuo-ku, Sapporo-shi, Hokkaido
Founded in May 20	08
Share capital Employees Partners CPAs Junior CPAs Others Total Number of listed of	63 million yen  21 102 59 52 234 companies involved 42
	Principal Office Osaka Office Fukuoka Office Sapporo Office Founded in May 20 Share capital Employees Partners CPAs Junior CPAs Others